



Nick Parkinson

President & CEO

YMCA of Northern Alberta

Much Parkinson



Robyn Eeson
Chair, Board of Directors
YMCA of Northern Alberta



A message from the President & CEO and Board Chair

Bright hope for the future

Navigating the last few years has required compassion, tenacity and courage. In a time when people of all ages reported record high levels of loneliness, isolation and poor mental health, YMCA of Northern Alberta held fast to our commitment to strengthen our communities and empower the people we serve.

In 2023, we saw membership and participant levels continue to recover at our health, fitness and aquatics centres, providing life-enhancing experiences to thousands. As the largest provider of licensed child care in the province, we continued delivering accessible, high-quality and affordable child care to more than 3800 children, while helping bring solutions to the federal and provincial governments on the building of the Canada-wide \$10/day early learning and child care system. We are also proud of our work in community outreach, where we delivered more than 36 free community programs and expanded our reach in the areas of mental health and support for youth.

To strengthen our voice in our community, we launched Shine On, our new national brand platform. Shine On represents a brighter and renewed commitment to creating thriving communities where everyone belongs and can shine. We also strengthened our commitment to philanthropy, increasing our efforts in fundraising and sparking engagement with community and government partners, stakeholders and supporters.

While the last few years have limited us to short-term planning, we are now back in a place where we can plan for years to come. We have a bright hope and optimism for the future, knowing there is an opportunity for us all to heal from the events of recent history as the YMCA helps ignite the potential inside each of us.

None of what we have accomplished would be possible without the dedication and care shown by our amazing staff and volunteers, or without the support of our funders, donors and partners, whose generosity strengthens the YMCA and our community every day.

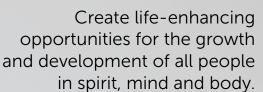
This report will tell the story of the impact our YMCA had in 2023 — how we have led with our values and had the courage and commitment to be the spark that helps everyone shine.

Our Vision

Strong kids, healthy families, thriving communities.



Our Mission





We Value

Respect, honesty, caring, responsibility, diversity and social inclusion.



2023 Impact at a Glance

Operating in 4 regions:

Edmonton, Grande Prairie, Red Deer and Wood Buffalo



Everyone deserves the opportunity to shine



\$854,000

in financial assistance allowed

 $4,\!128$ individual

to have a YMCA experience

863,866



accesses at health, fitness & aquatics centres

6,596



day camp enrollments

3,860



children in child care

8,314



community program participants

All made possible by







Community

Helping everyone in our community shine is a cornerstone of our YMCA's work. Thanks to the generosity of our partners and donors, we offer free, life-changing community programs in Edmonton, Wood Buffalo, Grande Prairie and Red Deer to those who need them the most. In 2023, we offered 36 programs in the areas of employment training and support, youth support and restorative justice, parenting and caregiver support, newcomer settlement services, nutrition education, housing support and mental health. We also operated three thriving community centres in Edmonton, Red Deer and Wood Buffalo, where people accessed programs, found recreation opportunities, connected, and felt a sense of belonging within their community. These programs and facilities are igniting potential in children, youth, families and adults every day.



2,935 young people supported in 9 youth programs



1,486 people helped by 6 programs for newcomers





Our Response

Our YMCA expanded our youth programs, including mental health support and support for vulnerable youth. We also signed on as the lead agency in Edmonton's Kickstand location — an integrated youth services hub to support youth mental health opening summer 2024.



Impact Snapshot

In 2023, 67% of youth in Y Mind, our mental health program, improved their score on the Generalized Anxiety Disorder scale, meaning their feelings of anxiety decreased and their mental health improved.

Child Care

As one of the largest providers of licensed child care in Alberta, in 2023, we operated 57 child care programs with a curriculum focused on igniting their full creative, intellectual, emotional, social and physical potential. Our YMCA also operated five childminding programs in City of Edmonton recreation centres, bringing our expertise and high quality care to even more families. Knowing that the care and development of our youngest citizens is of utmost importance to the future of our communities, we are honoured to be an active advocate for universally affordable, accessible and high quality child care. We were proud to bring solutions to all levels of government that help families in our communities shine.



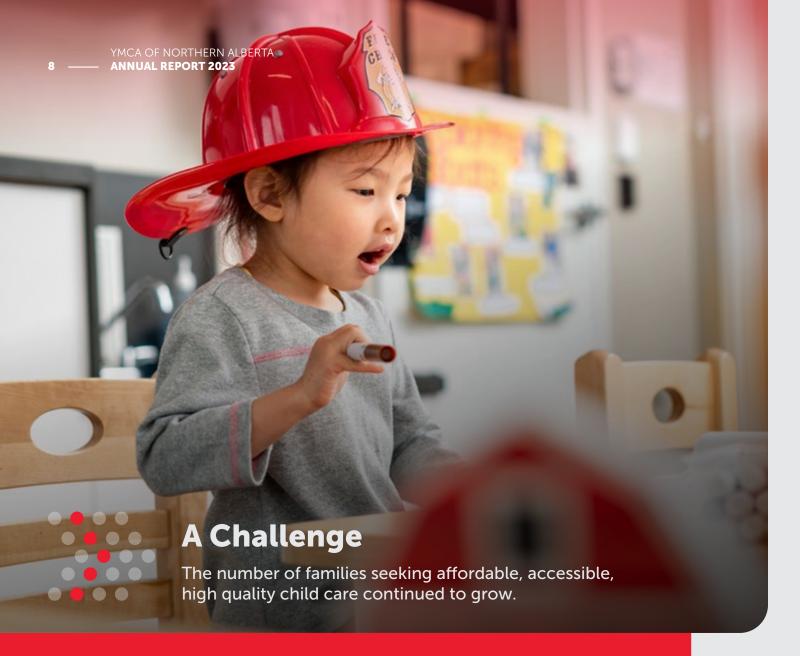
3,860 children nurtured



2 800 children/month cared for in City of Edmonton

childminding programs







Our Response

Our YMCA supported the Canada-wide early learning and child care system, signing on to the Affordability Grant in our province, and actively working with our provincial and federal governments to offer workable solutions to achieve the goal of \$10/day child care.



Impact Snapshot

92% of parents agree that accessing YMCA Child Care has improved their own wellbeing and the wellbeing of their children.

Health, Fitness & Aquatics

At our four health, fitness and aquatics centres in Edmonton, the YMCA offers exceptional health and wellness services — but more than that, these facilities are hubs for community connection, where people of all ages and backgrounds come together to be active, find belonging and spark an increased sense of well-being. In 2023, we saw approximately 863,800 accesses at our centres, as members from 19,568 households ignited their wellness potential in a place where everyone belongs. As a charity, we never deny anyone a YMCA experience due to the inability to pay. Thanks to generous donations, we can offer financial assistance to those who need it to participate.



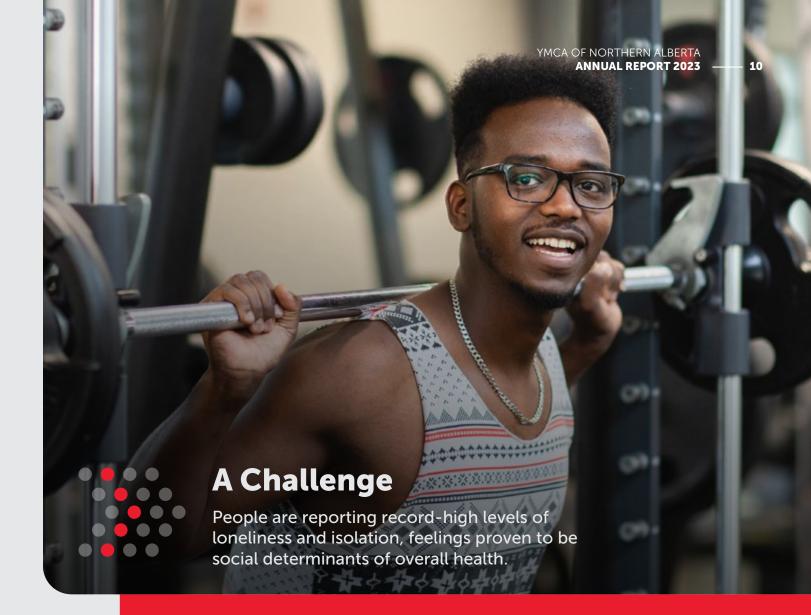
1 in 5 members 8 participants

assistance



3,490 children & youth in swimming lessons each week







Our Response

To ensure that economic insecurity would never be a barrier to participate at the YMCA, we provided financial assistance to 1 in 5 members and participants — totaling more than \$854,000. Leading with our values of caring and inclusion, we offered new programs and activities to allow a diverse range of people the chance to connect and belong.



Impact Snapshot

As membership numbers rose in 2023, 92% of members reported feeling accepted for who they are and 90% reported their involvement with the YMCA had a positive impact on their overall well-being.

Leadership

Each year, hundreds of volunteers give their time and talent to make YMCA programs and services great. Without the commitment, ambassadorship and generosity of our volunteers, the YMCA's ability to serve the community would not be possible. Thank you to our volunteers!

The volunteer work of both the YMCA Board of Directors and the Foundation Board is fundamental to our success. They work to ensure our YMCA remains relevant and sustainable, with the goal of building strong kids, healthy families and thriving communities.

YMCA of Northern Alberta Board of Directors

Robyn Eeson, Chair	Chad Brennand	Ken Glover	Sheena Spear
Robert de Guzman, Vice Chair	Adam Budzinski	Harold Kunas*	Morrel Wax

Jeremy Herbert, Vice Chair Evelyn Chicoine Fraser Murch Jason Vandenberg

Dale Bendfeld Curt Clement Mike Palladino

Holli Bjerland John Corlett* Nick Parkinson
Raphael Bohlmann Michael Donlevy Taylor Rolheiser

YMCA of Northern Alberta Foundation Board

Tim Haak, Chair Brent Buchanan Alexandria Fisher Tim Melton**

Rahim Adatia Doug Cronk* Bob McColl Nick Parkinson

Joan Baker Michael Donlevy Deborah McKinnon J.J. Tremblay

Rajan Bhatti Robyn Eeson Scot McLeod*

YMCA Senior Leadership Team

Nick Parkinson

President & Chief Executive Officer

Jody Kyle

Chief Operating Officer

Ruth Menegozzo*

Chief Financial Officer

Lori Shea-Smith

Chief Financial Officer

*Retired in 2023

**Outgoing in 2023

Jesse Grieder

Chief People & Culture Officer

Michelle Hynes-Dawson**

Chief Community Engagement Officer

Amber Niemeier

Chief Community Engagement
Officer

Kent Bittorf

Vice President, Health, Fitness & Aquatics

Jackie McGowan

Vice President, Community

Ken Muggeridge

Vice President, Asset & Capital Management

Annalise Yuzda

Vice President, Child Care

^{*}Term ended in 2023

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^{**}Retired from Board in 2023

Summarized Financial Results

Statement of Financial Position as at December 31	2023	2022	
Revenues			
Program fees	\$ 20,226,615	\$ 17,822,868	
Membership dues	10,437,370	7,788,226	
YMCA Opportunity fund	(854,627)	(550,817)	
	29,809,358	25,060,277	
Operating grants - government	25,319,222	22,998,885	
Rental and other revenue	2,628,721	1,844,531	
Operating grants - other	1,955,057	2,735,519	
Amortization of deferred capital contributions	1,409,965	3,243,684	
Contributions	1,350,964	1,046,175	
Investment income	520,150	529,105	
United Way	215,000	226,767	
Housing	185,199	930,456	
	63,393,636	58,615,399	
Expenses			
Operating	61,292,695	56,074,757	
Amortization of capital assets	2,776,610	4,469,511	
Interest on long-term debt and capital leases	248,024	200,540	
Amortization of intangible asset	-	126,300	
	64,317,329	60,871,108	
Deficiency of revenues over expenses before other item	(923,693)	(2,255,709)	
Other item			
Gain on disposition of building	249,445		
Deficiency of revenues over expenses	\$ (674,248)	\$ (2,255,709)	

Summarized Financial Results continued

Statement of Financial Position as at December 31	2023	2022
Assets		
Current		
Cash and cash equivalents	\$ 9,593,664	\$ 9,514,149
Restricted cash and cash equivalents	400,344	-
Accounts and grants receivable	3,381,627	3,658,320
Receivables from related parties	12,769	11,330
Inventories	18,947	33,072
Prepaids and deposits	509,064	486,261
Long-lived assets held for sale	-	14,350,478
	13,916,415	28,053,610
Restricted cash and equivalents	-	473,843
Capital assets	23,191,980	22,192,026
	\$ 37,108,395	\$ 50,719,479
Liabilities		
Current		
Accounts payable and accrued liabilities	\$ 5,322,039	\$ 4,864,466
Payable to related parties	69,577	15,168
Deferred revenue	5,461,013	3,100,836
Current portion of long-term debt	1,777,190	1,871,295
Reserve fund payable	400,000	-
Liabilities related to long-lived assets held for sale	-	14,612,540
	13,029,819	24,464,305
Reserve fund payable	_	400,000
Long-term debt	2,997,109	2,846,240
Deferred capital contributions	13,188,602	14,441,821
	29,215,530	42,152,366
Net Assets	23,223,300	,
Investment in capital assets	10,541,018	10,181,621
Unrestricted	(2,648,153)	(1,614,508)
	7,892,865	8,567,113
	\$ 37,108,395	\$ 50,719,479

The complete, approved Audited Financial Statements are available on the website – located at ymcanab.ca

Summarized Financial Results continued

Annual Revenues

Our 2023 annual revenue exceeded \$63.4 million. This revenue allowed us to offer life-enhancing programs and services in health, fitness and aquatics facilities, child care centres, community centres and community outreach programs in Edmonton, Grande Prairie, Red Deer and Wood Buffalo.

\$63.4 million

- 47.3% Membership and fees (including Housing)
- 40.0% Operating grants government
- 2.2% Amortization of deferred capital contributions
- 3.4% Operating grants other (including United Way)
- 5.0% Rental and other revenue
- 2.1% Contributions

Revenues from Contributions & Grants

Of our 2023 annual revenues, 45.5%, or \$28.8 million, was received in funding from donors, government partners, community foundations and funders.

2023

\$28.8 million

- \$1.4 million Contributions to support members and program participants with financial assistance, our international partners, YMCA Supports for Wellness and Skatepark Mentorship in Edmonton and Red Deer.
- \$215 thousand United Way funding for Youth Transitions Program.
- \$25.3 million Operating grants government for child care, Youth Exchanges Program, Edmonton, Grande Prairie, Red Deer and Wood Buffalo Bridging the Gap, Employment Supports, Edmonton Homeward Bound, National Youth Transitions Program, Resettlement Assistance Program, Settlement Case Management, Northside Community Centre YMCA Youth Centre, Employment Link, YMCA Community Action Network, Youth Diversion, Youth Detour, Boyle Street Plaza Community Centre, Eagle Ridge Community Centre YMCA, Northside Community Centre YMCA, Castle Downs Family YMCA, Red Deer Homeward Bound, Edmonton, Grande Prairie and Wood Buffalo Family Connect, North Central Edmonton Family Resource Network (FRN), Settlement Workers in Schools, Local Immigrant Partnership, Immigrant and Settlement Services, Housing First, Foreign Workers Program, Y Mind Teens and Y Mind Hub, Red Deer Alternative Suspension, Kickstand Integrated Youth Services Hub.
- \$2.0 million Operating grants other for Youth Transitions Program, Youth Entrepreneurship Program, After School Learning Adventures, Collective Kitchen, Wildfire Relief, Edmonton and Grande Prairie Alternative Suspension, Youth Diversion and Temporary Foreign Workers – COVID Supports.





A charity that ignites the potential in people.